Vossloh Switch Systems United Kingdom Tax Strategy - 2026

In compliance with section 161 and paragraph 19(2) of schedule 19 Finance Act 2016, Vossloh Switch Systems United Kingdom Limited is publishing its UK tax strategy for the year ending 31 December 2026. Vossloh Switch Systems United Kingdom Limited is part of the wider Vossloh AG group, headquartered in Germany.

The Vossloh AG group, being in business for over 130 years, bears a responsibility towards its customers, partners, employees, investors, and the public. As part of this responsibility, Vossloh AG and its employees comply with all applicable laws and regulations, and respect ethical principles. The Management Board of Vossloh AG see compliance with laws as having absolute priority over other business considerations.

As part of Vossloh AG group's commitment to responsibility, the Management Board have established a 'Compliance Management System', designed to identify risks of compliance breaches and minimise these risks by taking appropriate steps to prevent damage or liability.

The Vossloh Switch Systems United Kingdom overall tax strategy is to:

- Act consistently with the wider Vossloh AG group's overall strategy and approach to risk and governance;
- Comply with all applicable tax laws, rules, regulations, reporting, and disclosure requirements;
- Use incentives and reliefs to minimise the tax costs of conducting its business activities, but not for purposes which are contradictory to the intent of applicable regulations;
- To consider tax impacts as part of decision making processes;
- Apply professional diligence and care in the management of all risks associated with tax matters, and employ appropriate governance and assurance procedures.

Risk management

Vossloh Switch Systems United Kingdom Limited has a finance team which takes responsibility for the company's tax processes, reporting into the company's Country Manager. The finance team engage professional tax advisors to ensure that the company meets its compliance and filing obligations.

The wider Vossloh AG group have a head office tax function based in Germany. The UK finance team refer to this team for guidance where there are any tax matters of particular significance beyond day to day UK compliance considerations.

It also uses its professional tax advisors to advise on other specialist tax matters, as and when required. This ensures that the company is provided with the specialist advice necessary to meet its UK tax compliance obligations, and enables the company to identify and manage tax risk.

Attitude towards risk

Vossloh Switch Systems United Kingdom Limited's appetite for tax risk is low and it sees compliance with tax legislation as key to managing its tax risk. The company has processes in place to evaluate tax risks as part of its decision making processes. Potential areas of tax risk are identified by the company finance team and/or professional tax advisors during the course of the tax accounting processes. Any areas identified are discussed with management by the finance team and taken into consideration in the conclusion of wider business decisions.

Tax planning

Vossloh Switch Systems United Kingdom Limited does not undertake tax planning. It uses the assistance of its advisors solely for meeting its compliance obligations in accordance with the law. It will claim available allowances, deductions, reliefs, incentives, exemptions, and credits where it is beneficial to do so, in line with the intended purpose of such reliefs.

Relationship with HM Revenue & Customs (HMRC)

Vossloh Switch Systems United Kingdom Limited aims to have an open and professional relationship at all times with HMRC. It uses its professional tax advisors as agents in relation to corporation tax, who deal with HMRC on the Company's behalf.

The company does not have a Customer Relationship Manager at HMRC and is not subject to the Business Risk Review process or risk rating. If the company were subject to this process, then the company would seek to achieve a 'low risk' rating.

It is the company's policy and practise to make fair, accurate and timely disclosure in correspondence and returns, and respond to queries and information requests in a timely fashion.