



**ANNUAL GENERAL MEETING OF
VOSSLOH AG**

MAY 6, 2026

DISCLAIMER

NOTE

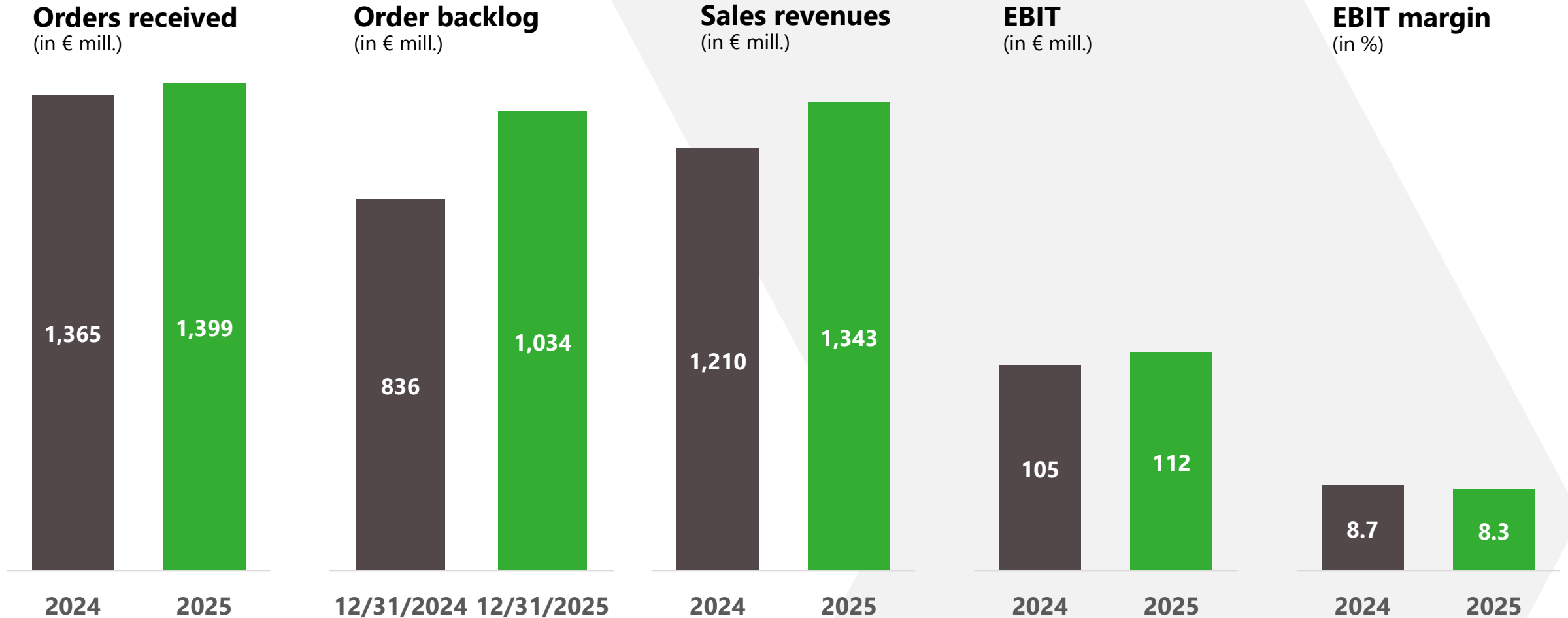
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FINANCIAL YEAR 2025 KEY FINANCIAL FIGURES

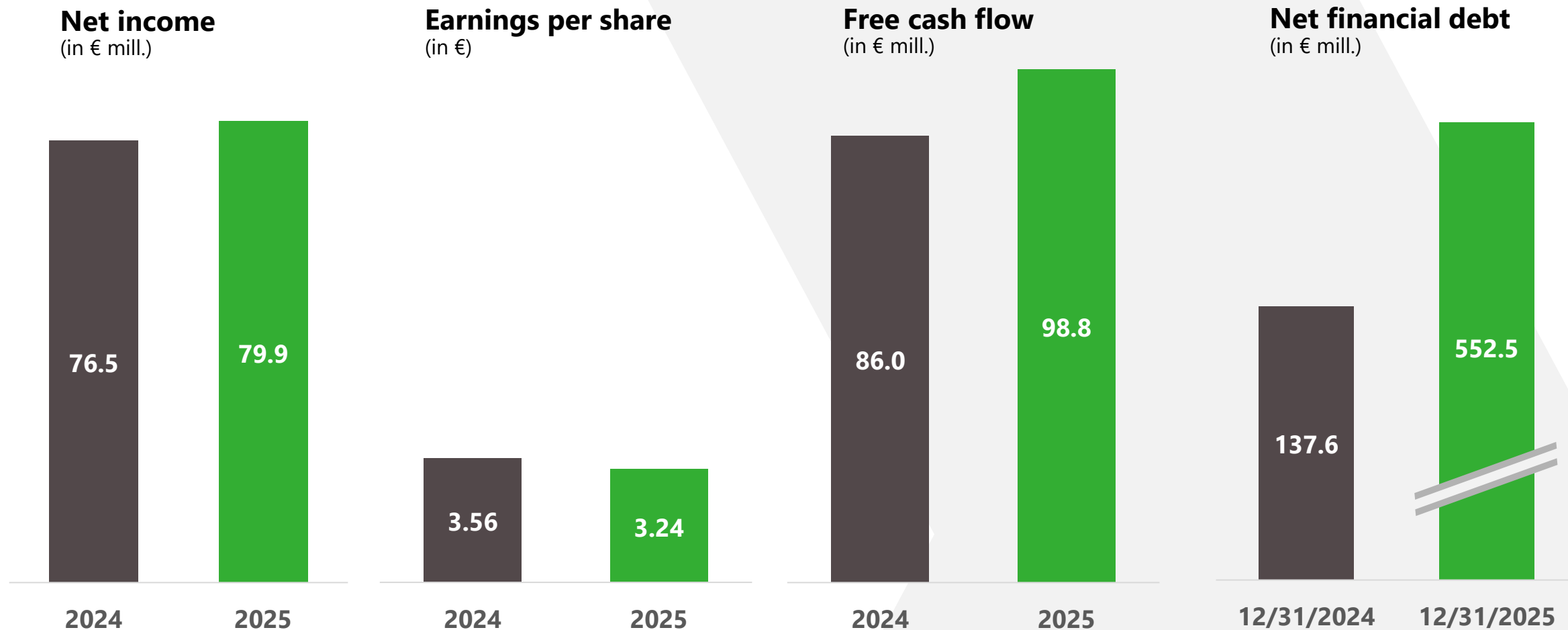
VOSSLOH GROUP

NEW RECORD HIGHS FOR ORDER INTAKE AND SALES REVENUES



VOSSLÖH GROUP

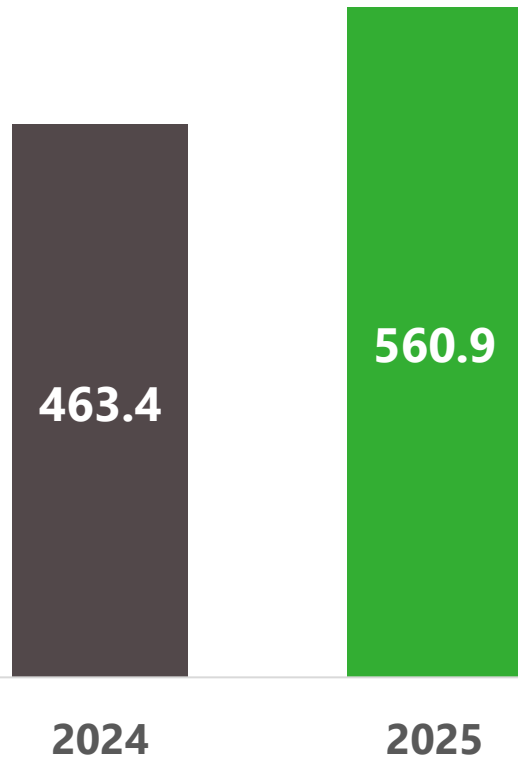
FREE CASH FLOW ROSE TO JUST UNDER €100 MILLION; NET FINANCIAL DEBT SIGNIFICANTLY IMPACTED BY THE SATEBA ACQUISITION



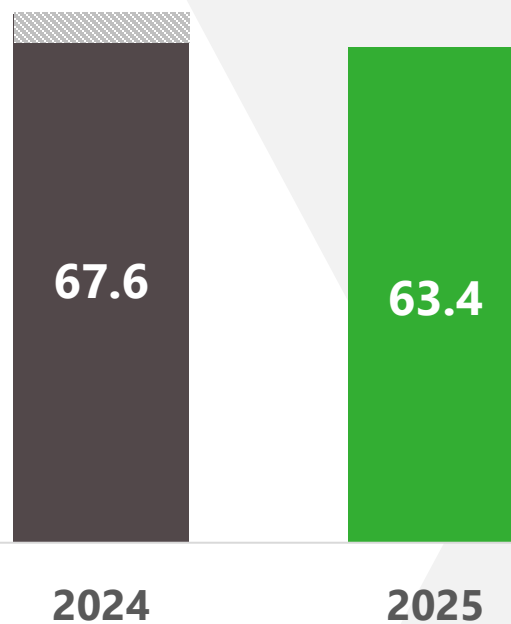
CORE COMPONENTS DIVISION, FY 2025

SALES REVENUES INCREASED SIGNIFICANTLY; PROFITABILITY REMAINS HIGH DESPITE PPA EFFECTS AND BRAND LICENSE FEE

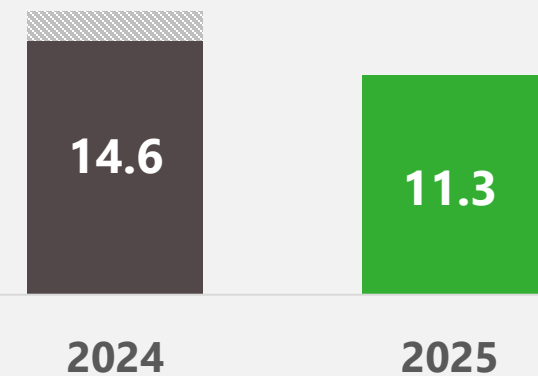
Sales revenues
(in € mill.)



EBIT
(in € mill.)



EBIT margin
(in %)

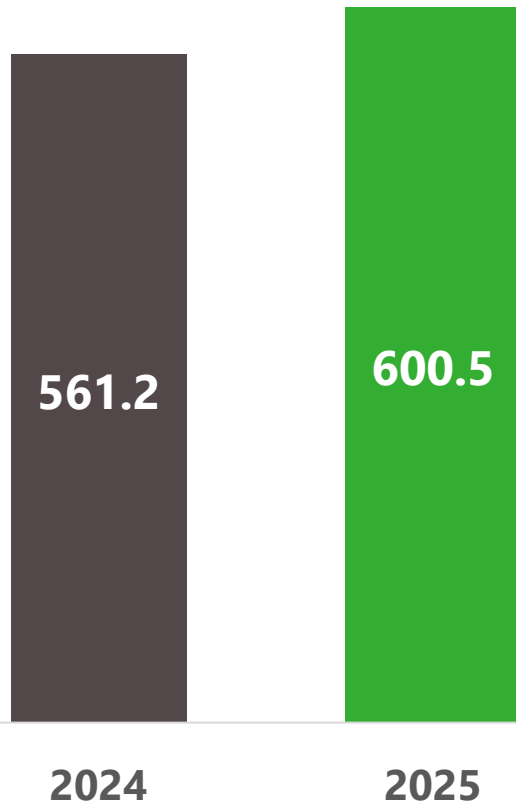


Assuming that the brand license fee had been incurred in the prior year, EBIT in 2024 would have been €4.5 million lower.

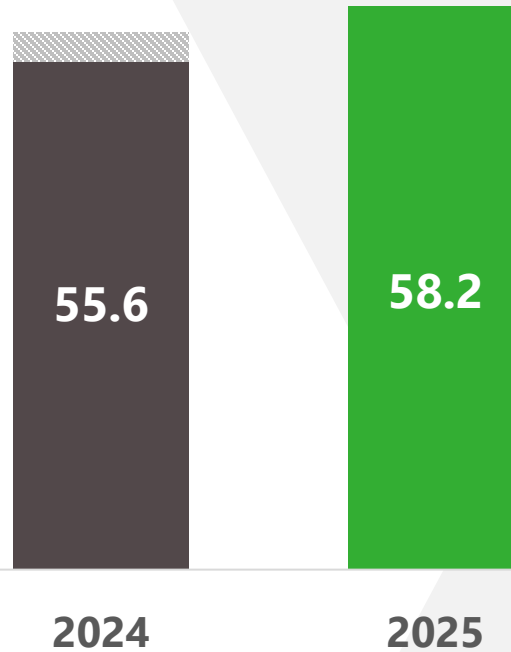
CUSTOMIZED MODULES DIVISION, FY 2025

SALES REVENUES EXCEED €600 MILLION FOR THE FIRST TIME; EBIT ALSO IMPROVES

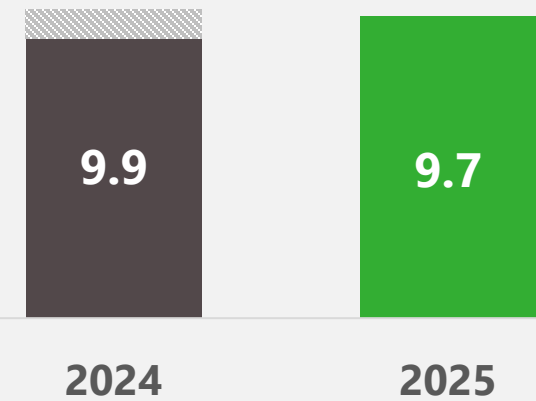
Sales revenues
(in € mill.)



EBIT
(in € mill.)



EBIT margin
(in %)

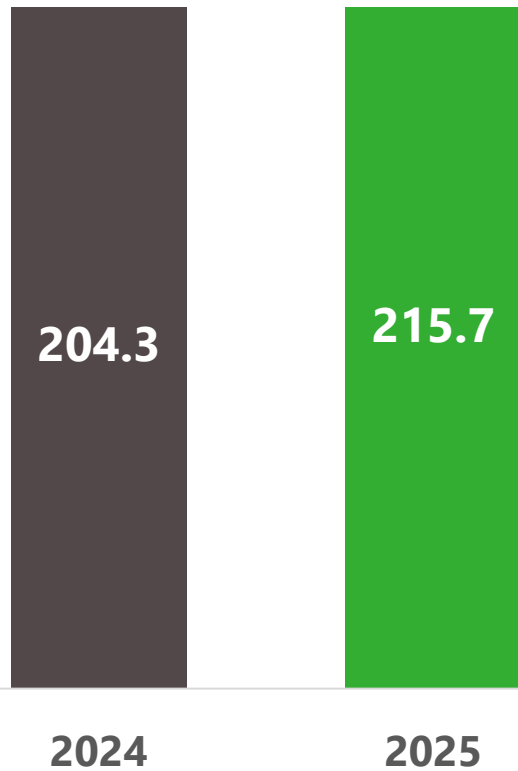


Assuming that the brand license fee had been incurred in the prior year, EBIT in 2024 would have been €6.7 million lower.

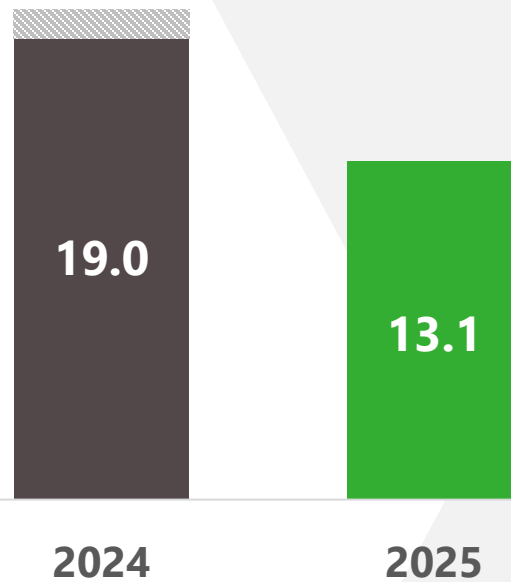
LIFECYCLE SOLUTIONS DIVISION, FY 2025

SALES REVENUES HIT A NEW RECORD HIGH, EBIT BELOW THE HIGH PRIOR-YEAR LEVEL

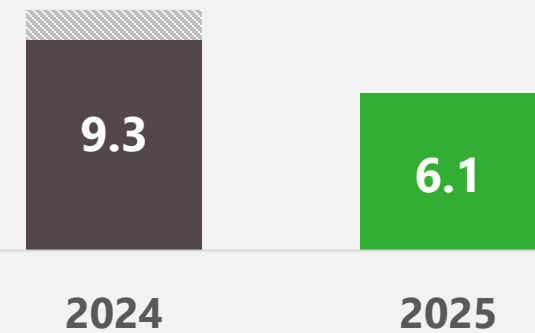
Sales revenues
(in € mill.)



EBIT
(in € mill.)



EBIT margin
(in %)



Assuming that the brand license fee had been incurred in the prior year, EBIT in 2024 would have been €2.3 million lower.

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OUTLOOK

VOSSLÖH GROUP: OUTLOOK

CONTINUED PROFITABLE GROWTH AND AMBITIOUS TARGETS BEYOND 2026

SALES REVENUES

2025: €1.34 billion

Outlook 2026: €1.56 billion to €1.66 billion

EBIT

2025: €111.9 million

Outlook 2026: €118.5 million to €131 million

EBITDA

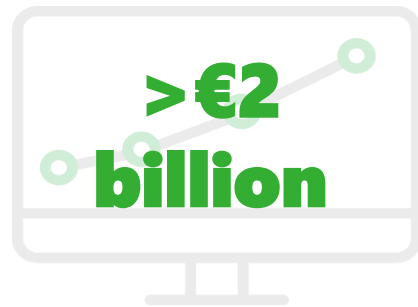
2025: €179.4 million

Outlook 2026: €215 million to €230 million

GROWTH AMBITIONS UNTIL 2030 CONFIRMED

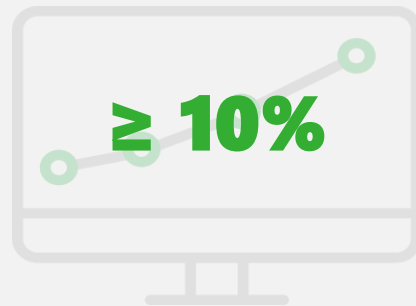
POSITIVE MARKET DYNAMICS ENABLE SUSTAINABLE GROWTH IN SALES REVENUES AND EARNINGS

Sales revenues



- › Organic revenue growth of over 5 % on average is expected
- › Growth through an active role in a consolidating market

EBIT margin



- › Annual EBIT contributions of over € 200 million

THANK YOU FOR YOUR ATTENTION